

VOLUME 1 - ANNEX A

Evaluation Procedures and Basis of Selection

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EVALUATION PROCEDURES AND BASIS OF SELECTION

1. Evaluation Procedures

- (a) Bids will be assessed in accordance with the entire requirement of the bid solicitation including the technical, management, financial, ITB and the VP evaluation criteria. For the purposes of this solicitation, Canada will utilize a two-step evaluation process as more fully described herein.
- (b) An evaluation team composed of representatives of Canada will evaluate the bids.

1.1 Evaluation Overview and Underlying Principles

- (a) Canada is conducting a two-step bid evaluation process for this requirement. Step 1 consists of an evaluation of a Bidder's bid and, if necessary, the release of a Preliminary Evaluation Report to all Bidders. Step 2 consists of an evaluation of the remaining bid sections and, if issued, Bidders responses to the Preliminary Evaluation Report. Only those bids deemed to be responsive at the completion of Step 1 will be evaluated at Step 2.
- (b) **Notwithstanding the limited review which Canada may conduct for certain parts of the solicitation during Step 1, Bidders are and will remain solely responsible for the accuracy and completeness of their bids and Canada does not undertake, by reason of this review, any obligations or responsibility for identifying errors or omissions in bids submitted nor does Canada undertake to identify any or all such errors or omissions. BIDDERS ARE AND WILL REMAIN SOLELY RESPONSIBLE FOR ENSURING CONSISTENCY OF THE INFORMATION SUBMITTED IN THEIR BIDS AT ALL TIMES. WITHOUT LIMITING THE FOREGOING, BIDDERS ARE AND WILL REMAIN SOLELY RESPONSIBLE FOR ENSURING THAT ANY INFORMATION PROVIDED IN RESPONSE TO A PRELIMINARY EVALUATION REPORT IS CONSISTENT WITH ANY OTHER INFORMATION ORIGINALLY SUBMITTED IN THEIR BID IN RESPONSE TO OTHER REQUIREMENTS. FAILURE TO DO SO MAY PREJUDICE THE EVALUATION OF PREVIOUSLY SUBMITTED INFORMATION AND/OR RENDER THE BID NON-RESPONSIVE.**
- (c) Notwithstanding that this solicitation divides the bid into two parts (Part A: NRWS Acquisition and Part B: NRWS Repair and Overhaul), Canada may consider information submitted for one part in its evaluation of the other part. It is the Bidder's responsibility to ensure consistency amongst all parts of its bid.
- (d) This two-step bid evaluation process shall not limit Canada's rights under *SACC 2003 (2015-07-03) Standard instructions – Goods or Services – Competitive Requirements* nor Canada's right to request or accept any information during the solicitation period or after bid solicitation closing in circumstances where the bid solicitation expressly provides for this right.

1.2 Bid Evaluation: Step 1

1.2.1 Canada will conduct an initial review of each Section as described below.

PART A: NRWS Acquisition and Repair and Overhaul Bid Section

(i) Section I: Technical Bid

Bidder responses to the following solicitation requirement documents will be reviewed:

- a) Volume 1, Annex D Table 6: Point-Rated NRWS Project Requirements - Area 5, TSOR Requirements;
- b) Volume 1, Annex D Table 7: Point-Rated NRWS Project Requirements - Area 6, Embedded Trainer Specification Requirements;
- c) Volume 1 Appendix 1 to Annex D Table 2: Mandatory NRWS Project TSOR Requirements; and
- d) Volume 1 Appendix 1 to Annex D Table 3: Mandatory Computer Based Trainer Specification Requirements.

Review Parameters:

Canada will conduct a full review and evaluation of all mandatory requirements and point-rated requirements in accordance with the procedures of Annex D to:

1. Determine if a Bidder's submission in respect of mandatory requirements having a pass/fail is considered by Canada to be responsive. A bid will be considered by Canada to be non-responsive if the bid fails to achieve a compliant "Yes" rating on a mandatory pass/fail requirement.
2. Determine the Bidder's score for all point-rated requirements.
3. Determine if a Bidder's submission in respect of point-rated requirements having a minimum pass standard is considered by Canada to be responsive. A bid will be considered by Canada to be non-responsive if the bid fails to achieve the mandatory minimum pass standard.

The mandatory minimum pass standards for Volume 1, Annex D Table 6, Table 7, and an example of the calculation to be used, are set out in the Table below:

Table	Annex /SOW	Minimum Pass	Sample calculation
6	Point-Rated NRWS Project Requirements - Area 5, TSOR Requirements	73 of 182 available points	Points awarded will be indicated in the "Points Awarded" column
7	Point-Rated NRWS Project Requirements - Area 6, Embedded Trainer Specification Requirements	No Minimum Pass Standard	Points awarded will be indicated in the "Points Awarded" column

4. Identify any instances where a Bidder has failed to submit a required certification or proof of compliance or where a submitted document lacks the requisite signature(s) only for the above-noted documents and those documents which must otherwise be submitted with the Technical Bid.

(ii) Section II: Management Bid

Bidder responses to the following solicitation requirement documents will be reviewed:

- a) Volume 1 Annex D, Table 1: Mandatory NRWS Project Bid Requirements;

- b) Volume 1 Annex D, Table 2: Point-Rated NRWS Project Requirements – Area 1 Bidder Experience;
- c) Volume 1 Annex D, Table 3: Point-Rated NRWS Project Requirements - Area 2, SOW Section 3.0, Project Management;
- d) Volume 1 Annex D, Table 4: Point-Rated NRWS Project Requirements - Area 3, SOW Section 4.0, System Engineering;
- e) Volume 1 Annex D, Table 5: Point-Rated NRWS Project Requirements - Area 4, SOW Section 5.0, Integrated Logistic Support; and
- f) Volume 1 Appendix 1 to Annex D, Table 1: Mandatory NRWS Project SOW Requirements.

Review Parameters:

Canada will conduct a full review and evaluation of all mandatory requirements and point-rated requirements in accordance with the procedures of Annex D to:

1. Determine if a Bidder's submission in respect of mandatory requirements having a pass/fail is considered by Canada to be responsive. A bid will be considered by Canada to be non-responsive if the bid fails to achieve a compliant "Yes" rating on a mandatory pass/fail requirement.
2. Determine the Bidder's score for all point-rated requirements.
3. Determine if a Bidder's submission in respect of point-rated requirements having a minimum pass standard is considered by Canada to be responsive. A bid will be considered by Canada to be non-responsive if the bid fails to achieve the mandatory minimum pass standard.

The mandatory minimum pass standards for Volume 1, Annex D Table 2, 3, 4, 5 and an example of the calculation to be used, are set out in the Table below:

Table	Annex /SOW	Minimum Pass	Sample calculation
1	Mandatory NRWS Project Bid Requirements	Pass/Fail	Will be indicated by "yes" or "no" in the Compliant column
2	Point-Rated NRWS Project Requirements – Area 1 Bidder Experience	16 of 40 available points	Points awarded will be indicated in the "Points Awarded" column
3	Point-Rated NRWS Project Requirements - Area 2, SOW Section 3.0, Project Management	24 of 61 available points	Points awarded will be indicated in the "Points Awarded" column

Table	Annex /SOW	Minimum Pass	Sample calculation
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4	Point-Rated NRWS Project Requirements - Area 3, SOW Section 4.0, System Engineering	18 of 46 available points	Points awarded will be indicated in the "Points Awarded" column
5	Point-Rated NRWS Project Requirements - Area 4, SOW Section 5.0, Integrated Logistic Support	9 of 22 available points	Points awarded will be indicated in the "Points Awarded" column

4. Identify any instances where a Bidder has failed to submit a required certification or proof of compliance or where a submitted document lacks the requisite signature(s) **only** for the above-noted documents and those documents which must otherwise be submitted with the Technical Bid.

(iii) Section III: Financial Bid

Bidder responses to the following solicitation requirement documents will be reviewed:

- a) Volume 2 - NRWS Acquisition Resulting Contract Schedule A, NRWS Acquisition Pricing; and
- b) Volume 3 – NRWS Repair and Overhaul Resulting Contract Schedule A, NRWS Repair and Overhaul Pricing.

Review Parameters:

A full review of the Financial Bid is not conducted at Step 1. Canada's initial review will be limited to identifying whether required data is missing from the bid or whether GST/HST amounts are not shown separately. In instances where a different price for the same item is provided in more than one location within the Financial Bid, Canada will identify this discrepancy and the Bidder must confirm which price applies.

Where a required line item has been left blank, only the missing information may be added to the Financial Bid for Step 2, except that, in those instances where the addition of such information will necessarily result in a change to other pricing or cost information previously submitted as a result of calculations required by the solicitation (for example, the calculation to determine a total price), such necessary adjustments shall be identified by the Bidder and only these adjustments shall be made. **Any other changes to the Bid shall be considered to be new information and will be disregarded.**

Canada will also identify any instances where a Bidder has failed to submit a required certification or proof of compliance or where a submitted document lacks the requisite signature(s) **only** for the above-noted documents and those documents which must otherwise be submitted with the Financial Bid.

(iv) Section IV - Certifications and Section V - Additional Information

Canada will identify any instances where a Bidder has failed to submit a required certification or proof of compliance or where a submitted document lacks the requisite signature(s) **only** for the certifications required to be submitted with the bid. The Bidder remains responsible for ensuring that any certifications which are required to be submitted prior to the close of the solicitation period or at any other time, are submitted as required.

PART B: NRWS Industrial and Technological Benefits and Value Proposition Bid Section

For Section I Business Plan, Section II ITB Management Plan, Section III Regional Development Plan, Section IV Small and Medium Business Plan, and Section V Transactions and Commitments, bidder responses to the following solicitation requirement documents will be reviewed:

- a) Volume 1 Annex F, Industrial and Technological Benefits (ITB) Value proposition Evaluation Plan, Article 2 – ITB MANDATORY REQUIREMENTS;
- b) Volume 1 Annex F, Industrial and Technological Benefits (ITB) Value proposition Evaluation Plan, Article 3 – MINIMUM ASSESSMENT VALUES; and
- c) Volume 1 Annex F, Industrial and Technological Benefits (ITB) Value proposition Evaluation Plan, Article 4 – RATED EVALUATION.

Review Parameters:

Canada will conduct a full review and evaluation of all mandatory requirements and point-rated requirements in accordance with the procedures of Volume 1 Annex E to:

- 1. Determine if a Bidder's submission in respect of mandatory requirements is considered by Canada to be responsive using the "Method to Confirm" criteria in Volume 1 Annex F Article 2. A bid will be considered by Canada to be non-responsive if the bid fails to satisfy the "Method to Confirm" criteria on a mandatory requirement.
- 2. Determine if a Bidder's submission in respect of the evaluation of Plans (Company Business, ITB Management, Regional Development, and Small and Medium Business) is considered by Canada to be responsive. A bid will be considered by Canada to be non-responsive if the bid fails to achieve the minimum assessment value in Volume 1 Annex F Article 3.

The Bidder must achieve a minimum final plans assessment value of thirty-two (32) points out of a possible sixty-four (64) points to be considered responsive.

- 3. Determine the Bidder's score for all point-rated requirements in Volume 1 Annex F Article 4.
 - 4. Identify any instances where a Bidder has failed to submit a required certification or proof of compliance or where a submitted document lacks the requisite signature(s) **only** for the above-noted documents and those documents which must otherwise be submitted with the Technical Bid.
- 1.2.2 After this initial review, if any bid is determined to be non-responsive in accordance with the review parameters noted above, the Contracting Authority will provide each Bidder with a "Preliminary Evaluation Report" (or "Report") listing only the instances where the bid is non-responsive to the requirements of the bid solicitation (and, for mandatory point-rated requirements, the score for such requirement) and the applicable solicitation references.
- 1.2.3 Bidders whose bids are considered to be non-responsive will be invited by the Contracting Authority to submit additional or different information to demonstrate to Canada, in accordance with the solicitation, that the bid is compliant with the solicitation requirements. **Except as expressly permitted above, information submitted for any other line item or category will not be considered nor will submitted information be used to evaluate any other section of a Bidder's bid or the solicitation requirement.**

- 1.2.4 For Bidders whose bids are considered to be responsive, the Report will only identify that they are responsive for the mandatory requirements evaluated; scores will not be provided.
- 1.2.5 All Bidders are requested to provide written confirmation of receipt of the Report to the Contracting Authority. Bidders who do not confirm receipt will be deemed to have received the Report as of the date issued by Canada.
- 1.2.6 Only non-responsive Bidders shall submit further information in response to the Report.
- 1.2.7 Submitted information must be based on the NRWS solution proposed by the Bidder at bid closing. A Bidder responding to a request for information must not modify, alter or substitute any of the proposed hardware or software to correct a non-responsive issue. All submitted information must otherwise comply with the requirements of this solicitation. Failure to comply with these requirements will result in the additional or different information being returned to the Bidder without further consideration.
- 1.2.8 Information submitted by non-responsive Bidders in response to the Report and accepted by Canada will be deemed to replace, in full, **only** the non-responsive information or response in the Bidder's original bid as identified in the Report and will be used for the remainder of the bid evaluation process.
- 1.2.9 **The Bidder's response to the Report must follow the Bid Preparation Instructions (such as, for example, separating financial information from other information as required).** Canada requests that Bidders clearly indicate, for each response, which non-responsive requirement identified in the Report is being responded to.
- 1.2.10 Responses to the Report must be submitted to the Contracting Authority on or before the date and time specified in the Report. Failure to do so will result in the bid being deemed non-responsive and the bid will receive no further consideration.
- 1.2.11 Any adjustments to a non-responsive bid are at the Bidder's sole discretion and will be made solely by the Bidder. Canada will not provide information about any other bid or any information as to how a Bidder should complete its response, if any, to the Report. **Bidders are and will remain solely responsible for the accuracy and completeness of their bids and Canada does not undertake, by reason of this review, any obligations or responsibility for identifying errors or omissions in bids submitted nor does Canada undertake to identify any or all such errors or omissions. BIDDERS ARE AND WILL REMAIN SOLELY RESPONSIBLE FOR ENSURING CONSISTENCY OF THE INFORMATION SUBMITTED IN THEIR BIDS AT ALL TIMES. WITHOUT LIMITING THE FOREGOING, BIDDERS ARE AND WILL REMAIN SOLELY RESPONSIBLE FOR ENSURING THAT ANY INFORMATION PROVIDED IN RESPONSE TO A PRELIMINARY EVALUATION REPORT IS CONSISTENT WITH ANY OTHER INFORMATION ORIGINALLY SUBMITTED IN THEIR BID IN RESPONSE TO OTHER REQUIREMENTS. FAILURE TO DO SO MAY PREJUDICE THE EVALUATION OF PREVIOUSLY SUBMITTED INFORMATION AND/OR RENDER THE BID NON-RESPONSIVE.**
- 1.2.12 For those instances where a Bidder chooses not to submit additional or different information for a requirement identified as non-responsive in the Report, the Bidder must submit a response indicating "No Change" for such requirement and the original response for that item will continue to apply. If a Bidder does not respond to a requirement identified as non-responsive, the Bidder will be deemed to have provided a "No Change" response and the original response for that item will continue to apply.

- 1.2.13 If all bids are determined to be responsive, no Preliminary Evaluation Reports will be issued and the Contracting Authority will complete the full bid evaluation, including the Financial Bid evaluation, using the original bid documents submitted.

1.3 Preliminary Evaluation Report : Step 1

Once a Preliminary Evaluation Report is issued:

- (a) Canada will conduct a final review of the non-responsive requirements listed in the “Preliminary Evaluation Report” provided to each Bidder, taking into account the additional or different information submitted, to determine if these requirements have been met as required in the solicitation. Should one or more of the requirements initially evaluated as non-responsive continue to be evaluated as non-responsive after review of the additional or different information, the bid will be deemed non-responsive and will not be given any further consideration. The bid will also be evaluated as non-responsive if the additional or different information submitted renders non-responsive any other mandatory requirements, including point rated criteria having a minimum pass standard.
- (b) Bids that have demonstrated responsiveness at the conclusion of the final review of all mandatory requirements, including minimum assessment values or point rated criteria having a minimum pass standard, will continue to be evaluated at Step 2. For point rated criteria having a minimum pass standard, if the additional or different information provided by a Bidder renders the criteria responsive, those criteria will be deemed responsive; however, **the original score received will not be changed and shall remain the final score for the bid.**

1.4 Financial Bid Evaluation: Step 2

Canada will conduct a full review and evaluation of the Financial Bids for those Bidders whose bids have demonstrated responsiveness at the conclusion of the final review of all mandatory requirements, including minimum assessment values and point rated criteria having a minimum pass standard.

2. Basis of Selection

2.1 Conclusion of Step 1 and Step 2

To be declared responsive at the conclusion of Step 1 and Step 2 a bid must:

- a) comply with all the requirements of the bid solicitation; and
- b) meet all mandatory criteria; and
- c) achieve the minimum assessment values and minimum pass standard for point rated criteria having a minimum pass standard;
- d) meet all Industrial Technological Benefits requirements; and
- e) meet all Value Proposition requirements.

Bids not meeting all of the foregoing requirements will be declared non-responsive, and receive no further consideration.

2.2 Combined Rating for Best Value

- a) Best Value is defined as the optimal combination of price, technical merit, quality, and the balance of overall benefits to the Crown and the Canadian people as set out in the bid solicitation evaluation criteria.

For each responsive bid, the best value calculation will be determined as follows:

$$\frac{\text{Lowest Compliant Bid Price}}{\text{Bidder's Total Evaluated Bid Price}} \times 52 + \frac{\text{Technical Point Rated Score}}{\text{Maximum Score Available for Bid}} \times 38 + \frac{\text{Value Proposition Point Rated Score}}{\text{Maximum Score Available for Bid}} \times 10$$

= Total Weighted Score

- b) When a calculation includes a decimal answer, calculations will be rounded to the nearest hundredth value.

Example:

(i) 7.254 to the nearest hundredth = 7.25

(ii) 7.255 to the nearest hundredth = 7.26

- c) Following the completion of the evaluations in Step 1 and Step 2, the compliant Bidder with the highest overall Total Weighted Score (Best Value) for both the NRWS Acquisition and the NRWS Repair and Overhaul will be recommended for the award of both contracts.
- d) Refer to Volume 1 Annex A Appendix 1 for the price evaluation procedure that will be used to determine Total Evaluated Bid Price for each Bidder.

2.3 Evaluation Examples

Two (2) bids were received in response to a competitive solicitation. The following bids were evaluated:

Bidder A

Bidder A was deemed non responsive since they did not meet the point rated minimum pass standard for Project Management, achieving only 23 points out of a possible 61 points for this area. Bidder A submitted missing information under the 2 step process (Preliminary Evaluation Report) which satisfied the bid evaluation team, resulting in a responsive bid. While the missing documents proved compliance with the requirement, the Bidder retains the original bid price and non responsive point rated score, therefore the overall total evaluated score was 590 points out of a possible 1000 points. Bidder A achieved a total Value proposition score of 70 out of a possible 100 points. Bidder A's total bid price is \$600,000.00 and is the lowest of the two (2) responsive bids received.

$$\frac{\$600,000.00}{\$600,000.00} \times 52 + \frac{590}{1000} \times 38 + \frac{70}{100} \times 10 = \mathbf{81.42}$$

Bidder B

Bidder B submitted a responsive bid and achieved a total technical score of 85 points out of a possible 100 points. Bidder B achieved a total Value proposition score of 75 out of a possible 100 points. Bidder B's total bid price is \$800,000.00

$$\frac{\$600,000.00}{\$800,000.00} \times 52 + \frac{850}{1000} \times 38 + \frac{75}{100} \times 10\% = \mathbf{78.8}$$

Therefore, Bidder A's bid represents best value for Canada and will be recommended for the award of both the Acquisition contract, and Repair and Overhaul Contract

Annex A Appendix 1 – Financial Calculation

Bidder: _____

Volume 2 NRWS Acquisition Resulting Contract - Schedule A NRWS Acquisition Pricing

1. Evaluation is in Canadian Currency in accordance with Volume 1.
2. NRWS Acquisition Requirements
 - a) Total NRWS Acquisition Requirements Subtotal for Items N°1 through 8: \$ _____
3. NRWS Optional Acquisition Requirements
 - a) Total NRWS Optional Acquisition Requirements Subtotal for Items N°1 through 4 (items N°5 is not part of the evaluation): \$ _____
4. Firm Lot Prices for Halifax Class NRWS Installation Costs
 - a) Cost will be calculated using Volume 2 Annex B Table 2, Implementation Schedule for all Halifax NRWS Installations:

Installations	Amount
Amount for 2018 Installation of HMCS Fredericton, Montreal and Winnipeg (three NRWS Systems)	\$
Amount for 2019 Installation of HMCS St John's, Charlottetown and Vancouver (three NRWS Systems)	\$
Amount for 2020 Installation of HMCS Ville de Quebec and Ottawa (two NRWS Systems)	\$
Amount for 2021 Installation of HMCS Toronto and Regina (two NRWS Systems)	\$
Amount for 2022 Installation of HMCS Halifax and Calgary (two NRWS Systems)	\$
Amount for 2023 Overflow Year (1 NRWS System)	\$
Amount for 2024 Overflow Year (1 NRWS System)	\$

Total Cost for Halifax Class NRWS Installation (years 2018 to 2024): \$ _____

5. Firm NRWS Rates for Work Arisings
 - a) Cost will be calculated using an estimated level of effort for each year of each labour category :

Rates for Work Arisings	Amount
Amount for a Senior Engineer using the proposed rate for each year (2017 to 2024) x 100 hours each	\$
Amount for a Junior Engineer using the proposed rate for each year (2017 to 2024) x 100 hours each	\$
Amount for a Senior Technician using the proposed rate for each year (2017 to 2024) x 75 hours each	\$
Amount for a Junior Technician using the proposed rate for each year (2017 to 2024) x 75 hours each	\$

Total Cost for Work Arisings: \$ _____

6. Firm Lot Prices for Daily NRWS Storage Fees

- a) Cost will be calculated using a Storage estimate of 30 days for 1 NRWS system for each year :

Storage Fees	Amount
Amount for HFX Class NRWS Years 2017 to 2024 (30 days per year)	\$
Amount for Training Facilities NRWS Years 2017 to 2019 (30 days per year)	\$
Amount for Queenston Class NRWS Years 2017 to 2021 (30 days per year)	\$

Total NRWS Storage Cost: \$ _____

Volume 3 NRWS Repair and Overhaul Resulting Contract - Schedule A NRWS Repair and Overhaul Pricing Pricing

1. Evaluation is in Canadian Currency in accordance with Volume 1.
2. Definitions (Not Applicable to Price Calculation)
3. Project Management

- a) Cost will be calculated using an annual calculation:

Project Management	Amount
Project management for Year 1 (monthly Fixed Fee x 12 months)	\$
Project management for Year 2 (monthly Fixed Fee x 12 months)	\$
Project management for Year 3 (monthly Fixed Fee x 12 months)	\$
Project management for Optional Year 1 (monthly Fixed Fee x 12 months)	\$
Project management for Optional Year 2 (monthly Fixed Fee x 12 months)	\$

Total Project Management Cost for 5 years: \$ _____

3. Labour Rates

- b) Cost will be calculated using a workload of 50 hours for each year of each labour category :

Rates for Work Arisings	Amount
Amount for a Senior Specialist using the proposed rate for each year (2017 to 2024) x 300 hours each	\$
Amount for a Senior Engineer using the proposed rate for each year (2017 to 2024) x 200 hours each	\$
Amount for a Junior Engineer using the proposed rate for each year (2017 to 2024) x 200 hours each	\$
Amount for a Senior Technologist using the proposed rate for each year (2017 to 2024) x 300 hours each	\$
Amount for a Junior Technologist using the proposed rate for each year (2017 to 2024) x 300 hours each	\$

Total Labour Cost : \$ _____

4. Allowable Mark-ups

- a) Cost will be calculated using an estimated NRWS annual Repair volume. Estimated material value per year for calculation purposes is \$150,000. 00 CAD :

Subcontractor Services Mark-up

	Year 1	Year 2	Year 3	Optional Year 1	Optional Year 2
Subcontractor Mark-up Rate (%)	%	%	%	%	%
Material Cost	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Rate x Material Cost for each corresponding year (Subcontractor Services Subtotal)					

Material Mark-up

	Year 1	Year 2	Year 3	Optional Year 1	Optional Year 2
Subcontractor Services Subtotal					
Material Mark-up Rate (%)	%	%	%	%	%
Fully Burdened Repair Cost Subtotal					

- b) Total Cost of estimated Repair volume (Years 1 through 5): \$ _____

Total Evaluated Price

Volume 2 NRWS Acquisition Resulting Contract - Schedule A NRWS Acquisition Pricing	
Annex A Appendix 1 Article 2 (a) - Total for NRWS Acquisition Requirements	\$
Annex A Appendix 1 Article 3 (a) - Total for NRWS Optional Acquisition Requirements	\$
Annex A Appendix 1 Article 4 (a) - Total Cost for Halifax Class NRWS Installation	\$
Annex A Appendix 1 Article 5 (a) - Total Cost for Work Arisings	\$
Annex A Appendix 1 Article 6 (a) - Total NRWS Storage Cost	\$
Volume 3 NRWS Repair and Overhaul Resulting Contract - Schedule A NRWS Repair and Overhaul Pricing	
Annex A Appendix 1 Article 3 (a) - Total Project Management Cost for 5 years	\$
Annex A Appendix 1 Article 4 (a) - Total Labour Cost	\$
Annex A Appendix 1 Article 5 (b) - Total Cost of estimated Repair volume	\$

Total Evaluated Bid Price: \$ _____